Mandarin Oriental International Limited Form of Direction A

| Court Meeting – 8 | December | 2025 |
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| I/We ¹ | | ٠. | | | ٠. | ٠. | ٠. | | | ٠. | | | ٠. | | | ٠. | | ٠. | | | ٠. | | ٠. | ٠. | ٠. | | ٠. | | | | ٠. | | ٠. | | | | | | | | | |
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hereby authorise MUFG Corporate Markets Trustees (Nominees) Limited (the "Depository") to appoint the Chair of the Court Meeting as proxy to vote at the Court Meeting of the 7. Company to be held on 8 December 2025 at 8:00 a.m. (Bermuda time) (and at any adjournment thereof) as directed by an 'X' in the spaces below4. Before completing this Form of Direction please read carefully the Notice of Court Meeting set out in the scheme document of the Company dated 14 November 2025 (the "Scheme Document"). By an order dated or around 10 November 2025 made in the matter of the Company and in the matter of the Companies Act 1981, the Supreme Court of Bermuda has given permission for a meeting of the Scheme Shareholders (as defined in the Scheme further defined below) to be convened for the purpose of considering and, if thought fit, approving (with or without modification) a scheme of arrangement proposed to be made pursuant to Section 99 of the Companies Act 1981 (the "Scheme").

| 1 | Γο approve the Scheme between the Company and the S | cheme |
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| | Sharahaldare 4 | |

For Against

NOTES:

- 1. Please fill in your full name and address in block capitals in the space provided. Only one 10. Any alterations to this Form should be initialed. of the joint holders should be mentioned (but see note 7 below).
- 2. Full details of the resolution to be proposed at the Court Meeting are set out in the Notice of Court Meeting which is set out in Part IX of the Scheme Document. Before completing S this Form of Direction, please also read the section entitled 'Action to be taken' set out in the Scheme Document. Terms defined in the Scheme Document shall apply in this Form of Direction unless the context otherwise requires.
- 3. The Depository will appoint the Chair of the Court Meeting as its proxy to vote at the Court Meeting.
- 4. Please indicate how you wish the Depository to vote by placing 'X' in the box provided. If no voting instructions are given, the proxy will not be able to cast a vote. On receipt of this Form duly signed, you will have authorised the Depository to vote as per your instructions and authorised the Depository to vote at its discretion on any motion(s) or resolution(s) properly put to the Court Meeting.

- 5. Please insert the number of shares represented by the Depository Interests to which this Form relates in the box below. If a number is inserted, this Form will be deemed to relate only to those shares represented by the Depository Interests. If no number is inserted, this Form will be deemed to relate to all the shares represented by the Depository Interests registered in your name (whether alone or jointly with others).
- 6. Corporations must execute under common seal or by an officer or attorney duly authorised in writing.
- In the case of joint holders, the person whose name stands first in the Register of Depository Interests in respect of the relevant Depository Interests will alone be entitled to vote in respect of
- 8. To be valid, this Form, together with any power of attorney under which it is signed, must be deposited at MUFG Corporate Markets, PXS 1, Central Square, 29 Wellington Street, Leeds, LS1 4DL, United Kingdom no later than 12:00 p.m. (UK time) on 4 December 2025 (or 72 hours before the adjourned Court Meeting, if applicable).
- Holders of Depository Interests wishing to attend the Court Meeting should contact the Depository at MUFG Corporate Markets, PXS 1, Central Square, 29 Wellington Street, Leeds, LS1 4DL, United Kingdom or by email to Nominee. Enquiries@cm.mpms.mufg.com to request a Letter of Representation by no later than 12:00 p.m. (UK time) 4 December 2025.

| Signed ⁶ | | | | | | | | | | | | |
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| Date | | | | | | | | | 2 | 0 | 2: | 5 |

Number of shares to which this proxy relates5

Mandarin Oriental International LimitedForm of Direction B

Special General Meeting – 8 December 2025

| I/We ¹ |
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|-------------------|

being a holder of Depository Interests representing shares in the share capital of the Company hereby authorise MUFG Corporate Markets Trustees (Nominees) Limited (the "Depository") to appoint the Chair of the Special General Meeting as proxy to vote at the Special General Meeting of the Company to be held on 8 December 2025 at 8:15 a.m. (Bermuda time) (or as soon as reasonably practicable thereafter as the Court Meeting shall have been concluded or adjourned) and at any adjournment thereof as directed by an 'X' in the spaces below⁴. Please read the notice of the Special General Meeting in the scheme document of the Company dated 14 November 2025 (the "Scheme Document") and the Notes overleaf before completing this Form.

| 1 | To approve | the SGM | Resolution.4 | |
|---|------------|---------|--------------|--|

| | For | Against | Abstain |
|---|-----|---------|---------|
| l | | | |

NOTES:

- 1. Please fill in your full name and address in **block capitals** in the space provided. Only one of the joint holders should be mentioned (but see note 7 below).
- 2. Full details of the Special Resolution to be proposed at the Special General Meeting are set out in the Notice of Special General Meeting which is set out in Part X of the Scheme Document. Before completing this Form of Direction, please also read the section entitled 'Action to be taken' set out in the Scheme Document. Terms defined in the Scheme Document shall apply in this Form of Direction unless the context otherwise requires.
- 3. The Depository will appoint the Chair of the Special General Meeting as its proxy to vote at the Special General Meeting.
- 4. Please indicate how you wish the Depository to vote by placing 'X' in the box provided. If no voting instructions are given, the proxy will not be able to cast a vote. On receipt of this Form duly signed, you will have authorised the Depository to vote, or to abstain from voting, as per your instructions and authorised the Depository to vote at its discretion on any motion(s) or resolution(s) properly put to the Special General Meeting. The 'Abstain' option is provided to enable you to abstain from voting on the resolution. An abstention is not a vote in law and will not be counted in the votes 'For' and 'Against' the resolution.

- 5. Please insert the number of shares represented by the Depository Interests to which this Form relates in the box below. If a number is inserted, this Form will be deemed to relate only to those shares represented by the Depository Interests. If no number is inserted, this Form will be deemed to relate to all the shares represented by the Depository Interests registered in your name (whether alone or jointly with others).
- 6. Corporations must execute under common seal or by an officer or attorney duly authorised in writing.
- In the case of joint holders, the person whose name stands first in the Register of Depository Interests in respect of the relevant Depository Interests will alone be entitled to vote in respect of them.
- 8. To be valid, this Form, together with any power of attorney under which it is signed, must be deposited at MUFG Corporate Markets, PXS 1, Central Square, 29 Wellington Street, Leeds, LS1 4DL, United Kingdom no later than 12:15 p.m. (UK time) on 4 December 2025 (or 72 hours before the adjourned Special General Meeting, if applicable).
- 9. Holders of Depository Interests wishing to attend the Meeting should contact the Depository at MUFG Corporate Markets, PSX 1, Central Square, 29 Wellington Street, Leeds, LS1 4DL, United Kingdom or by email to Nominee.Enquiries@cm.mpms.mufg. com to request a Letter of Representation by no later than 12:15 p.m. (UK time) 4 December 2025.
- 10. Any alterations to this Form should be initialed.

| Signed ⁶ | | | | | | | | | | | | |
|---------------------|--|--|--|--|--|--|--|--|---|---|---|---|
| Date | | | | | | | | | 2 | n | 2 | 5 |

Number of shares to which this proxy relates⁵